Overview
The Cancer Research Network (CRN) invites applications for Pilot Projects that have the potential to result in research that address issues that may result in decreased burden of cancer. Projects are invited that address questions that fall under the CRN scientific areas of Prevention & Screening; Epidemiology of Prognosis & Outcomes; Health Care Quality & Cost; or Communications & Dissemination. The CRN has established Scientific Working Groups to promote research in these areas.

All projects must involve population sciences research – epidemiologic studies or health care services research, broadly defined – that is conducted within the integrated health care settings of the CRN and its affiliate sites. Basic laboratory research or population sciences research that does not include activities in the CRN/HMORN setting are ineligible.

The expectation is that the money invested in Pilot Projects will lead to fundable proposals. Pilot Projects must clearly indicate plans for conducting work that would result in an eventual application for funding, such as an R01 or other research award, including career development awards, from the NIH or other funding agencies with a competitive peer-review process.

Who can apply?
Any investigator at a qualified research institution, regardless of prior involvement with the CRN or its member institutions, is eligible to submit applications. Examples of qualified research institutions include, but are not limited to, CRN Sites, academic health centers, schools of medicine or public health, NCI-designated cancer centers, and other research organizations.

If the Principal Investigator of the application does not have a primary appointment at one of the CRN or its affiliate sites, there must be a co-investigator who does have such a primary appointment. The CRN requires that any research that is conducted in the CRN Setting, including pilot projects, involves investigators at participating CRN Sites. Follow the links to find contact information for CRN site PIs and Scientific Working Groups. If you have any questions regarding establishing collaborations with CRN investigators, please contact us at cancer-research-network@kp.org.

In order to ensure broad representation of research funded through this program, it is highly unlikely that more than one Pilot Project from any lead institution will be funded.

Pilot Projects Evaluation Criteria
Applications will be judged by the following criteria:
- Potential for leading to a fundable R01-type research grant application;
- Significance, Innovation, and Approach, per NIH review criteria;
- Scientific focus in one of the four CRN strategic focus areas as represented by the CRN Scientific Working Groups.
CRN Developmental & Pilot Projects Program

Call for Pilot Project Applications

In addition, if there are more meritorious applications than can be supported, funding decisions will also consider the following:

- Involvement of or lead by a junior investigator;
- Leverages unique features of the CRN and HMO setting;
- Inclusion of collaboration with a research partner institution outside CRN and affiliated sites;
- Distribution of funded projects among the CRN Scientific Working Group areas.

Funding

Approximately $400,000 per year is available to fund CRN Developmental and Pilot Projects. We expect to fund five to eight total projects per year, of which at least one will be a Developmental Project (see separate announcement). Number of projects funded assumes receipt of meritorious applications. Projects should have budgets of no more than $75,000 in total costs; any exceptions must be discussed before submission with the CRN Principal Investigator, Dr. Lawrence Kushi, and the CRN Executive Committee.

This program is supported by funds awarded to the CRN by the National Cancer Institute. Any Pilot Projects that are awarded are subject to all the regulations that pertain to receipt of NIH funds, including IRB approvals prior to receipt of funds.

Pilot Projects are one-year, non-renewable grants. Projects will be funded as subcontracts to the applicant organization(s) from Kaiser Permanente Northern California (KPNC) and the Kaiser Foundation Research Institute (KFRI). The CRN Pilot Project budget year that pertains to this Call for Applications is September 1, 2013 – August 31, 2014.

As funding will be awarded as part of the CRN non-competing renewal for the CRN grant fiscal year of September 1, 2013 – August 31, 2014, initiation and final approval of subcontracts for Pilot Projects may be delayed beyond September 1, depending on receipt date of the Notice of Award and applicant institution and KFRI administrative processes.

2013 Application Process

Required Letter of Intent – Due Friday April 12, 2013

A required letter of intent (LOI) must be submitted to the CRN Coordinating Center. Letters of Intent will be reviewed by CRN personnel for the principal criteria provided above, and applicants will then be invited to submit a full Pilot Project application. We expect to invite approximately 40 applicants to submit full applications. Further details regarding the content and format of the required Letter of Intent are provided in the Application Instructions.

Full Pilot Project Application – Due Friday, June 21, 2013
Call for Pilot Project Applications

Full Pilot Project Applications will be accepted only from investigators who have been invited to submit such an application after CRN review of the required Letter of Intent. Unsolicited full Pilot Project applications will not be reviewed and are ineligible for funding.

Further details regarding the content and format of the full Pilot Project Application are provided in the Application Instructions.

2013 Application Schedule

Friday, April 12 ..........Letter of Intent due at CRN Coordinating Center, by 5:00 pm Pacific Daylight Time
By Monday, April 29......Letters of Intent reviewed
By Friday, May 3 .........Notification to Principal Investigator of invitation to submit Full Pilot Project Application
Friday, June 21 ..........Full Pilot Project Application & budgets due at CRN Coordinating Center by 5:00 pm Pacific Daylight Time
By July 10 ..................Applications reviewed
July 17 .....................Review Committee ranks and recommends projects for funding
July 24 ......................Steering Committee selects projects for funding
By August 1 ...............Draft subcontract(s) initiated with successful applicant organization(s). Successful applicant organizations initiate IRB applications, if necessary
September 1 ..............Pilot Project Start Date; completion of fully-executed subcontract and ability to invoice KPNC/KFRI will depend on date of receipt of Notice of Award and institutional processes.

Review Process
Please see this page on our website for a summary of the Review Process.

Questions during Preparation of Proposals
Please see the list of frequently-asked questions posted on our website. If you have additional questions, please contact the CRN Coordinating Center.
CRN Developmental & Pilot Projects Program
Application Instructions

Required Letter of Intent
Due Friday, April 12, 5:00 pm PDT to cancer-research-network@kp.org

The required Letter of Intent may be submitted as MS Word documents or as PDF documents; a single compiled PDF document is preferred.

The required Letter of Intent must include the following:

- **A cover page** that provides the following information:
  - Title of Application
  - Name and affiliation of Principal Investigator
  - Names and affiliations of any co-investigators
  - For Pilot Projects, the CRN Scientific Working Group(s) (SWGs) that are relevant for the proposed project
  - For Developmental Projects, which component of the CRN – SWGs, Informatics Core, Outreach & Collaborations Core, Scholars Program – the project will enhance.

- **A one-page (or less) description** of the proposed Developmental or Pilot Project.
  - Please organize the one-page description in the following manner, similar to a structured abstract:
    - **Rationale**: A brief rationale, background, or context statement, including its relevance to the CRN research setting and SWG emphasis areas;
    - **Objectives**: A statement of the Developmental or Pilot Project Specific Aims or Objectives;
    - **Approach**: A clear description of proposed methods;
    - **Anticipated Outcomes**: A statement of anticipated findings or outcomes of the Developmental or Pilot Project;
    - **Future Directions**:
      - **For Pilot Projects**, how this work will result in preparation of a potentially fundable R01 or similar application;
      - **For Developmental Projects**, how this work will enhance cancer research resources and ability to conduct cancer research in the CRN setting.
  - This one-page description must use no smaller than 1 inch margins (headers and footers may be outside this margin). Text must use Arial typeface with a font size of no smaller than 11 point. Line spacing must be set at single or wider spacing.

- **NIH-format biosketches** of no more than four pages each for the Principal Investigator and co-investigators

- For Pilot Project applications, if the Principal Investigator does not have a primary appointment at a CRN Site, a **letter of support** from a co-investigator at a CRN Site indicating agreement to participate in the proposed Pilot Project must be provided.

- For Developmental Project applications, the Principal Investigator must have a primary or other appointment at a CRN or affiliate Site, and ability to submit applications from that Site.

- Lastly, please complete the online **Pilot Projects Intake form**. This replicates the information requested on the cover page and will be used for tracking purposes.
CRN Developmental & Pilot Projects Program

Application Instructions

Full Pilot & Developmental Project Application
Due Friday, June 21, 5:00 pm PDT to cancer-research-network@kp.org
The application must be submitted using PHS398 forms linked to here from the NIH website.

Formatting Requirements: The full Developmental or Pilot Project Application should follow the general NIH application formatting requirements. All text should use the Arial typeface with a font size no smaller than 11 point. Tables and Figures should use font sizes no smaller than 9 point. Line spacing should be no less than single spacing. Include the name of the Principal Investigator in a header on all pages.

The full Developmental or Pilot Project Application may be submitted as MS Word documents or as PDF documents; a single compiled and indexed PDF document to allow rapid navigation to the Specific Aims and Research Strategy (and other application sections) is preferred.

NOTE: The application does NOT require formal institutional approvals and signatures at the time of submission for review purposes. This will be required for successful applications as part of the subcontracting process.

The Developmental or Pilot Project application should include the following:

- The Face Page (PHS398 Form Page 1) including its required components, updating of the information provided previously in the Letter of Intent:
  - Title of Application
  - Name and affiliation of Principal Investigator
  - Formal institutional approval and signatures are not required.
  - A Face Page should be included for all collaborating organizations for each Project application.

- Description, Project/Performance Sites, Key Personnel (PHS398 Form Page 2) should include:
  - Abstract of Developmental or Pilot Project.
  - For Pilot Projects, as the last sentence of the Abstract, indicate which CRN Scientific Working Group(s) are relevant to the proposed project. Include a sentence such as: “This project fits the interests of the CRN xyz Scientific Working Group.”
  - For Developmental Projects, as the last sentence of the Abstract, indicate which CRN SWG, Informatics Core, Outreach & Collaborations Core, Scholars Program, or other aspect of CRN activities the project will enhance or support. Include a sentence such as: “This project will enhance the activities of xyz of the CRN.”
  - Names, roles on project, and affiliations of key personnel, starting with the Principal Investigator and including any co-investigators.

- Table of Contents (PHS398 Form Page 3), including a listing of any appendices.

- The Budget and Justification (PHS398 Form Page 4) must be provided as a detailed budget.
CRN Developmental & Pilot Projects Program
Application Instructions

- Provide separate budgets and budget justifications for each institution involved in the Developmental or Pilot Project.
- The PI institution budget should also include the compiled summary budget, with other institutional budgets entered under consortium/contractual costs.
- As funds will be awarded as subcontracts to each participating institution, administrative subcontract costs should not be included in the PI institution budget. For example, prime applicant institution F&A costs cannot be applied to the first $25,000 of budgets for any collaborating institutions. Any budget that includes such expenses will be considered non-responsive and not reviewed.
- Modular budget requests will be considered non-responsive and not reviewed.
- NOTE: As this application is for one year only, the PHS398 Form Page 5 (Budget for the Entire Proposed Period of Support) is not required.

- NIH-format Biosketches for the Principal Investigator and all key personnel. Do not exceed four pages for any individual.
- Resources and Environment Section for any institution that is not a CRN Site.
- A Checklist must be included for each participating institution.

RESEARCH PLAN

- NOTE: The combined page limitation for the Specific Aims plus Research Strategy Sections is five pages total. This differs from general NIH application instructions.
- The Specific Aims Section should be less than one page.
- The Research Strategy Section should be organized in the following sequence:
  - Significance
  - Innovation
  - Approach
  - Future Directions:
    - Pilot Project applications must specifically outline the planned future grant application(s) that may result from the work in the Pilot Project.
    - Developmental Project applications should indicate potential plans for Dissemination and implementation of resources throughout the CRN.

- References Cited: Only include relevant citations that are cited in the application; do not prepare an exhaustive literature review. This should be no more than one or two pages.
- For projects, including Developmental Projects, that include human subjects/participants, even if the study is based on electronic or medical record data only with no planned participant contact, the following sections must be included:
  - Protection of Human Subjects
  - Inclusion of women, minorities, and children
  - Targeted/Planned Enrollment Table. If study participants will be included from more than one institution, present only one combined Table. If numbers are not known, provide an estimate of anticipated or required numbers, and so indicate.

Be concise in these descriptions.
CRN Developmental & Pilot Projects Program
Application Instructions

- Include other PHS398 sections, such as use of vertebrate animals or special agents only if relevant to the application. Recall that projects are limited to Population Sciences projects conducted in the CRN setting.
- List all participating institutions and the PI for each participating institution under **Consortium/Contractual Arrangements**.
  - For Pilot Projects, if the Principal Investigator does not have a primary appointment at a CRN (including affiliates) Site, a **letter of support** from a co-investigator at each CRN (or affiliate) Site indicating agreement to participate in the proposed Pilot Project must be included.
  - In the rare instance in which the Principal Investigator may hold a joint or adjunct but not primary appointment at a CRN or affiliate Site, but can submit grant applications from the CRN Site, a letter of support from a collaborating CRN or affiliate Site co-investigator is not required. However, a **brief note** from the Research Director of that institution must be included indicating agreement that the application may be submitted by the Principal Investigator. A copy of an email message to that effect is sufficient.
  - For Developmental Projects, the Principal Investigator must have an appointment at a CRN or affiliate Site and the ability to submit grant applications from that Site. As above, if the PI holds a joint or adjunct but not primary appointment at a CRN or affiliate site, a **brief note** from the Research Director of that institution must be included indicating agreement that the application may be submitted by the PI.
- **Multiple PI Plan**.
  - It is not expected that Developmental or Pilot Projects will have multiple PIs.
  - A strong rationale must be presented if more than one PI is designated.
  - Note that PI designation and receipt of the Developmental or Pilot Project will not be tracked in NIH RePORTER.
- **A Resource Sharing Plan** is not required.
- While **Appendices** may be included, please be parsimonious in the number and length, and limit only to those that are relevant for review of the application. Appendices cannot be used to circumvent the page limitation noted above.
## Summary of Key Aspects for Preparation of Full Applications for the CRN Developmental & Pilot Projects Program

<table>
<thead>
<tr>
<th>Application Section</th>
<th>Summary of Instructions</th>
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<tr>
<td><strong>OVERALL</strong></td>
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| **Formatting**       | • Use PHS398 forms. They can be found here: http://grants.nih.gov/grants/funding/phs398/phs398.html  
                        • In general, follow NIH formatting requirements. |
| **Face Page**        | • Formal institutional approval not required at the time of submission.  
                        • Such approval will be required as part of the subcontracting process for successful applications.  
                        • Otherwise, complete all components of the Face Page.  
                        o Insert “CRN 2013 Developmental & Pilot Projects Program” under “RESPONSE TO SPECIFIC REQUEST FOR APPLICATIONS OR PROGRAM ANNOUNCEMENT OR SOLICITATION.” There is no number for this funding opportunity. |
| **Budget**           | • Detailed Budgets and budget justifications must be submitted.  
                        • The total budget, including F&A costs, cannot exceed $75,000.  
                        • Include separate detailed budgets and budget justifications for each participating institution.  
                        • Include the sum of participating institution budgets (excluding the lead institution) on the lead institution’s budget under “Consortium/Contractual Costs”  
                        • As projects will be funded as separate subcontracts from KPNC/KFRI to each participating institution, Indirect (F&A) costs for the lead institution are not allowed for participating institution budgets. |
| **RESEARCH PLAN**    |                          |
| **Page Limitations** | • The Combined Page Limitation for the Specific Aims plus Research Strategy Sections is 5 (five) pages total.  
                        • Specific Aims should be no more than 1 page.  
                        • References Cited should be no more than 2 pages. |
| **Formatting**       | • Text must be Arial typeface, font size no smaller than 11 point.  
                        • Tables and Figures must have a font size no smaller than 9 point.  
                        • Line spacing must be no smaller than single spacing.  
                        • Character Spacing must be normal and not condensed.  
                        • Margins must be at least 0.5 inches. |
## Summary of Key Aspects for Preparation of Full Applications for the CRN Developmental & Pilot Projects Program

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<tr>
<td></td>
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<td>▪ <strong>For Developmental Projects</strong>: Describe how the planned activities will enhance cancer research in the CRN setting, and how activities will be disseminated throughout the CRN.</td>
</tr>
<tr>
<td>References Cited</td>
<td>• <strong>Limit to no more than two pages.</strong> This should not be an exhaustive literature search. Include only citations referenced in the proposal.</td>
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<td>Human Subjects</td>
<td>• If human subjects are involved in the Developmental or Pilot Projects application, include the following sections:</td>
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<td>• Limit appendix materials to those that are relevant in evaluating the proposal.</td>
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<td>• Appendices cannot be used to circumvent page limitations.</td>
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CRN Developmental & Pilot Projects Program

Review of Developmental & Pilot Project Applications

Review Process
All steps in the review process will be conducted via email, teleconference, and other long-distance means of communication.

Required Letter of Intent
Each Letter of Intent will be screened initially by the CRN Coordinating Center for responsiveness to basic elements of this program (e.g., the Pilot Project does not propose a basic science study). Assuming the Letter of Intent describes an appropriate project, it will be sent to the appropriate CRN Scientific Working Group(s) or Informatics Core co-leads for review. The Letters of Intent will be reviewed to determine whether the applicant should be invited to submit a full Developmental or Pilot Project Application, with specific attention to the overall criteria for funding of applications. The SWG or Informatics Core co-leads or CRN Executive Committee members may choose to ask others to review the Letters of Intent, based on workload, expertise, and other considerations.

The SWG or Informatics Core co-lead or other reviewer recommendations will be compiled by the CRN Coordinating Center. Recommendations will be reviewed by the Coordinating Center and the Executive Committee, who will determine which applicants to invite to submit full applications.

Full Pilot & Developmental Project Application
Two or three reviewers will be selected for each application, consisting of at least one member from the CRN Steering Committee and at least one content specialist whose expertise matches that of the proposal. Reviewers will be selected by the CRN Coordinating Center, in consultation with the CRN Executive Committee. Applications will be considered based on the criteria noted in the Call for Applications. Reviewers will be selected to avoid conflicts of interest.

Reviews by individual reviewers will be conducted based on the evaluation criteria, and using the general approach used for NIH reviews, with scores ranging from 1 to 9, with a 1 being reserved for the most highly meritorious applications. Reviews will be compiled and summarized by the CRN Coordinating Center, highlighting the key strengths and weaknesses of each application. A Review Committee that consists of about half a dozen members, including NCI representation and representation from the CRN Executive Committee, will review the compiled results. This Review Committee will then arrive at a ranking of Pilot Project applications, and recommendations for funding.

The complete reviewer rankings, summary reviews, related materials, and recommendations of the Review Committee will be made available to the CRN Steering Committee, which will make the final decisions regarding funding of applications.
Conflicts of Interest
All steps in the review process will be conducted to minimize any conflicts of interest or appearance of conflicts to the extent possible. Given the nature of this program, however, and the fact that our aim is to support research and resource development in the CRN setting, it is highly likely that CRN Steering Committee members—the final decision-making body regarding funding of applications—will have an institutional conflict with at least one, if not more, Developmental or Pilot Project application.

Any individual with a conflict of interest while serving as a member of the Review Committee or Steering Committee will recuse themselves from discussion or voting on that specific application, but will not be required to absent themselves from the overall discussion of applications. Initial reviewers of Developmental or Pilot Projects, on which the final decisions are based, will be selected to be free of conflicts per NIH guidance (e.g., current or recent—within the past three years—collaborations with key personnel, employment at or seeking employment at applicant institutions). Initial reviewers will be required to certify that they did not review an application on which they have a conflict of interest, and members of the Review and Steering Committees will be required to certify that they were not involved in discussions of any applications on which they have a conflict.
1. What if I’m not a CRN investigator (i.e., I do not have a primary research appointment at a CRN or affiliate Site)?
   The Pilot Projects program is open to investigators at any qualified research organization (e.g., that has a Federal-wide assurance number and is eligible to receive funds from the NIH). However, if you do not have a primary appointment at a CRN or affiliate Site, your application must include a co-investigator from a CRN or affiliate Site. 
   For Developmental Projects, the Principal Investigator must be at a CRN or affiliate Site. These requirements are in place because the intent of the program is to support research that is conducted in the CRN setting or using CRN resources. The CRN requires that any research that is conducted involve the scientific involvement of investigators at participating CRN or affiliate Sites.

2. What are the CRN and affiliate Sites?
   The CRN and affiliate Sites and their research centers can be found on our Participating Health Plans and Research Center Sites page.

3. What are the CRN Scientific Working Groups?
   The CRN Scientific Working Groups provide a focus of discussion and activities related to areas in which the CRN has interest in promoting research ideas. They include:
   - Prevention & Screening
   - Epidemiology of Prognosis & Outcomes
   - Health Care Quality & Cost
   - Communication & Dissemination
   In addition, projects that may build upon or enhance informatics resources are of interest. For further information, see our page on CRN Scientific Working Groups.

4. If I am not at a CRN or affiliate Site, how do I establish collaborations with a CRN investigator?
   If you have worked previously with a researcher at a CRN or affiliate Site, you can work with that individual to identify an appropriate co-investigator or to guide your research ideas. The Call for Pilot Project applications also provides links to CRN Site PIs and Scientific Working Group contacts (as noted above), and these individuals may be able to help identify interested co-investigators. You can also contact the CRN Coordinating Center at cancer-research-network@kp.org.

5. The Pilot and Developmental Project announcements state that the “work to be undertaken with Developmental or Pilot Project funds need to be conducted in the CRN
setting” or in the “CRN integrated health care setting.” Does this mean that all data analysis needs to occur at a CRN Site or affiliate Site?

No. Analytic datasets may be created from data that is extracted from databases available for research purposes that are developed and maintained by each of the CRN research organizations. These analytic datasets may then be transferred to an investigator at an external institution. As with all research that involves human subjects, data transfers may occur provided IRB requirements are met (if appropriate) and all data use or transfer agreements are executed (also, if appropriate).

In addition, pilot projects may include activities that are conducted at institutions other than the CRN or affiliated Sites. Examples of projects with activities outside the CRN setting that may be appropriate include, but are not limited to:

• Projects in which some study participants are enrolled from one or more CRN or affiliate Sites, while others are enrolled from other settings.
• Projects in which biospecimens have been or will be collected from members of CRN health plans, but are analyzed in laboratories elsewhere.
• Projects that compare aspects of care in the integrated health care settings of one or more CRN or affiliate Sites with a fee-for-service setting.
• Projects that translate or disseminate practices from CRN institutions to non-CRN institutions.

Because the intent of this program is to catalyze research projects that will lead to cancer research that is conducted in the CRN setting, and all projects must include some aspect of use of CRN resources, as previously noted, all projects must involve at least one CRN investigator.

6. Why can’t the CRN simply provide data that can be analyzed by researchers not affiliated with CRN institutions, such as is possible with the SEER-Medicare linked datasets?

The SEER-Medicare linked datasets are created through linkage of two large datasets that are collected and maintained by public, Federal entities, the National Cancer Institute and the Centers for Medicare and Medicaid Services. As such, part of their mission is to provide access to the public for legitimate purposes, including research. The data that are available from CRN and affiliate Sites are derived from clinical and administrative databases that are maintained by the non-profit integrated health care organizations with which CRN research units are affiliated. These data are made available for public-domain research through grants such as the CRN and other funded research projects. However, researchers based at CRN institutions are stewards, not owners, of these data. They thus have the responsibility to ensure that these data are used for appropriate purposes and are also interpreted appropriately. Under appropriate IRB approvals and data use agreements, these data can be shared for defined research purposes.
7. If I am not a CRN investigator, can I submit a Letter of Intent if I do not have a co-investigator who is at a CRN or affiliate Site?  
   No. All applications, including the Letter of Intent, must identify an investigator who is at a CRN or affiliate Site, whether as the Principal or co-Investigator.

8. How can I determine if a project idea I have is feasible?  
   Investigators not at a CRN or affiliate Site should work with your CRN-based collaborating investigator to explore feasibility, such as determining frequencies of events, or availability of specific types of data. If your CRN collaborating investigator is unable to provide this information, you may contact the CRN Coordinating Center to explore feasibility issues. All investigators may contact CRN Site PIs with basic questions about feasibility. If you contact a CRN Site PI and they are unable to respond to your inquiry, you may direct your feasibility questions to the CRN Coordinating Center (cancer-research-network@kp.org). It is not expected that all aspects of feasibility will have been worked out for your proposed Pilot or Developmental Project, or for the project that may result from the pilot work. Indeed, an objective of your Pilot or Developmental Project may be to establish feasibility of some key aspects of data availability or quality, recruitment, or other study design aspects. On the other hand, there should be some basic information provided such as estimates of the numbers of study participants or events that may be of interest, or the potential availability of key data elements.

9. Why is the Letter of Intent required?  
   The Letter of Intent provides a mechanism by which initial review of potential applications can be accomplished using a relatively streamlined approach. As this is the first time that the CRN Pilot Projects program is open to investigators who are not affiliated with CRN institutions, this provides a mechanism by which we can gauge the level of interest in this program.

10. What is expected of those who receive funding from the Developmental & Pilot Projects Program?  
    The CRN will award funds to the applications that appear to have the greatest chance of becoming full grant applications (for Pilot Projects) or have the greatest likelihood of enhancing CRN resources to support cancer research (for Developmental Projects), thereby building on the CRN’s capabilities and scientific capital. In most cases, recipients of pilot funds are expected to submit a full grant proposal based on the completion of their pilot, at the earliest possible opportunity. We anticipate that most pilot projects will lead to full grant proposals, but understand that some pilot work may determine that further development in an area is not feasible.

11. How many projects are you funding in this round?  
    While the specific number of projects will depend on the receipt of meritorious applications and their budget requests, we anticipate awarding between five to eight total awards. We anticipate that perhaps one of these projects will be a Developmental
Project. The total amount of funding that is available to support this program is about $400,000 per year.

12. Is there a cap on budget requests?
   The total budget, including direct and indirect (F&A) expenses for any single project, should not exceed $75,000. If an applicant believes that she or he has a meritorious idea that requires a somewhat larger budget, this should be discussed with the CRN PI as soon as possible.

13. What about indirect (F&A) charges?
   All budgets should include indirect costs using the appropriate Federally-approved indirect (F&A) rate of the applicant institution(s), for the budget year September 1, 2013 – August 31, 2014.

14. If I have more than one institution in my budget, should I put them as a subcontract from my (lead) institution’s budget, or should each institution have a subcontract from Kaiser Permanente Northern California (KPNC) / Kaiser Foundation Research Institute (KFRI), the CRN prime institution?
   Funds for any institution participating in an awarded Developmental or Pilot Project will be funded as a subcontract from KFRI even if your institution already has a subcontract with KFRI under the CRN U24 Grant. If multiple institutions will be submitting a single Developmental or Pilot Project application together, separate detailed budgets will need to be submitted for each institution. An overall summary budget, as would ordinarily be submitted to the NIH, must also be included in the lead institution’s budget. However, the lead applicant institution’s F&A costs should not be applied to costs associated with collaborating institutions.

15. Do I need to submit a checklist, like I would in federal grants?
   Yes. A checklist is required for each participating institution.

16. How long is the typical project?
   These funds are intended for activities that can be completed in one year or less, and will be awarded as a one-year budget. These projects are not renewable.

17. What type of final report is required upon completion of the study?
   All PIs will be required to submit a status update no later than June 1, 2014. A final report must also be submitted by October 1, 2014. Any presentations, manuscripts (submitted or published), or grant applications (submitted or funded) that have resulted from this work must be submitted as part of the final report.

18. Is it possible under this funding mechanism to submit a grant with two principal investigators?
As with NIH applications, you may name multiple PIs. If so, you must include a strong rationale for why you need more than one PI, and the role of each named individual PI.

19. Do I need to complete an NIH Targeted/Planned Enrollment Form even though my study does not include direct participant contact, but is a retrospective, record data only proposal?
   All pilot studies that involve human subjects require the submission of an NIH Targeted/Planned Enrollment Form, even for retrospective studies that include only electronic data or medical record review in which consent is waived. You should include this Form for the subjects in the study even if they are not officially "enrolling" as participants, as the NCI and reviewers will need to have an idea of the scope of the project. In addition, as with regular NIH applications, it is important to project the enrollment of women, minorities, and children.

20. Do I need IRB approval for my Pilot Project?
   You do not need IRB approval prior to submitting either a Letter of Intent or a Full Developmental or Pilot Project application. However, in general, research projects that involve human subjects, including pilot projects funded under this Program, will require IRB approval. This includes data-only projects with no participant contact that use data, such as from electronic medical records, collected from human subjects. Approval must be obtained prior to disbursement of funds. You may want to take institutional IRB timelines into account as you determine whether to request IRB approval prior to notification of successful receipt of a CRN Pilot Project, given a projected September 1 start date but recognizing that final funding decisions are unlikely to be made prior to the end of July.

   Note that depending on the nature of the project, you may also need to execute data use or materials and data transfer agreements.

21. Do I need formal institutional signatures to submit a Full Developmental or Pilot Project application?
   From the CRN’s perspective, we do not require formal institutional signatures at the time of submission of a Full Developmental or Pilot Project proposal. However, your institution may require that budget preparation and estimates, in order to be as accurate as possible, may require institutional approvals. Regardless, we strongly encourage applicants to review their projected budgets and activities with their institutional grants and contracts offices prior to submission, to ensure accuracy and compliance with any relevant institutional or other requirements.

   Formal institutional signatures will be required if you are successful in receipt of a Developmental or Pilot Project.

22. What is the source of funds for these Projects?
The CRN is funded as a research resources cooperative agreement by the National Cancer Institute; the grant number is U24 CA171524 (Lawrence H. Kushi, Principal Investigator). The Developmental & Pilot Projects Program is one of the activities supported by this grant. As described above, projects funded under this program will be funded as subcontracts from the prime recipient of this U24 grant from the NCI (Kaiser Permanente Northern California / Kaiser Foundation Research Institute) to the institutions that compete successfully for Developmental or Pilot Projects.

23. What if my question is not answered here?

Please speak with your CRN collaborating investigator, Site PI, Scientific Working Group lead, or contact the CRN Coordinating Center at cancer-research-network@kp.org.